#### Lecture 1



Class: TY BSc

**Subject**: Business Communication

Subject Code: PUSASQF 501

Chapter: Unit 2 - Chapter 3

Chapter Name: Applying the case study method



# Today's Agenda

- 1. Define case study
  - 1. The case method as a learning tool
  - 2. Types of case study
  - 3. How to do a case study
  - 4. Preparing a case study
  - 5. Approaches to case study
  - 6. Do's and Don'ts for case preparation



#### 1 Define case study



A case study is a description of an actual administrative situation involving a decision to be made or a problem to be solved. It can be a real situation that actually happened just as described, or portions have been disguised for reasons of privacy



### 1.1 The case study method as a learning tool



The case method of analysis is a learning tool in which students and instructors participate in direct discussion of case studies, as opposed to the lecture method, where the instructor speaks and students listen and take notes

- Students teach themselves with instructor being an active guide
- Learning through joint and co-operative effort
- Assigned cases first prepared by students
- Students learn under the direction of instructor
  - ➤ How to evaluate a problem
  - How to make decisions
  - ➤ How to orally argue
- Students learn how to think in terms of the problems faced by an administrator
- Evaluation based on class participation & case written analyses



#### 1.2 Types of Case study

Illustrative case study Exploratory case study Critical instance case study Program implementation case study Program effects case study Cumulative case study

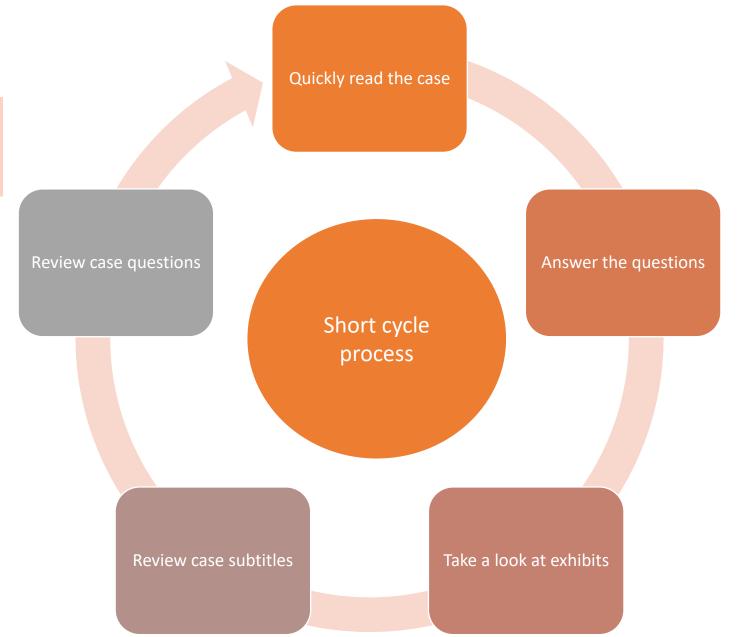


### 1.3 How to do a case study?

- Beforehand (usually a week before), you will get:
  - 1. the case study,
  - 2. (often) some guiding questions that will need to be answered, and
  - 3. (sometimes) some reads assignments that have some relevance to the case subject.
- Before the class discussion:
  - 1. Read the reading assignments (if any).
  - 2. Use the Short Cycle Process to familiarize yourself with the case.
  - 3. Use the Long Cycle Process to analyze the case.
  - 4. Usually there will be group meetings to discuss your ideas.
  - 5. Write up the case (if required).
- In the class discussion:
  - 1. Someone will start the discussion, usually at the prompting of the instructor.
  - 2. Listen carefully and take notes. Pay close attention to assumptions. Insist that they are clearly stated.
  - 3. Take part in the discussion. Your contribution is important, and is likely a part of your evaluation for the course.
- After the class discussion: Review all facts after the class. Note what the key concept was and how the case will be handled with the concern of all constraints



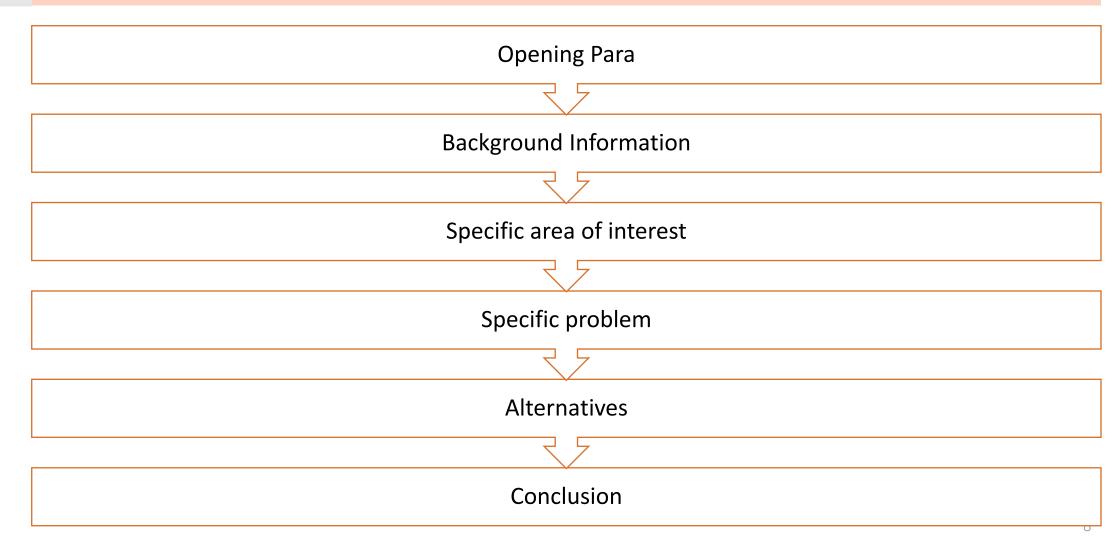
# 1.4 Short cycle process



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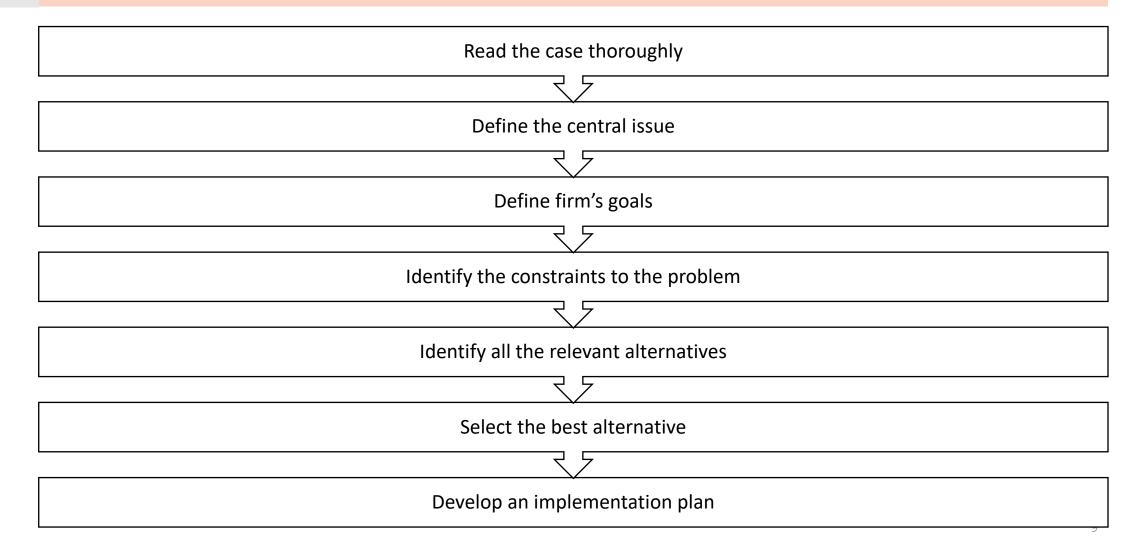


# 1.4 Long cycle process - Detailed reading of the case





# 1.4 Long cycle process - Analyzing the case





## 1.5 Approaches to case study

Systems approach

Behavioral approach

Decision approach

Strategic approach

#### 1.6 Do's and Don'ts

#### DO'S:

- 1. Know the case backwards and forwards before you begin your case study analysis.
- 2. Give yourself enough time to write the case study analysis. You don't want to rush through it.
- 3. Be honest in your evaluations. Don't let personal issues and opinions cloud your judgment.
- 4. Be analytical, not descriptive.
- 5. Proof-read your work.

#### DON'TS:

- 1. Don't quit at the most obvious answer-try playing devil's advocate; put yourself in the other person's shoes.
- 2. Don't try to solve all the problems identified. It is better to try to address a very few well rather than attempting to do so much.
- 3. Try to avoid confusing symptoms with problems making premature evaluations.
- 4. Write in a formal manner suitable for scholarly work, rather than a letter to a friend.

#### 1.7 The PNB Scam

- What are the facts of the case?
- What is an LOU?
- How does an LOU work in the banking sector?
- What was the aftermath of the scam?
- What were the main factors leading to this fraud?
- What do you think is the ideal solution?